Module Manual

for the Master's Program

"International Media Studies" (Master of Arts)

Updated: June 2020

Contact Persons:

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Curriculum

1st Semester	2nd Semester	3rd Semester	4th Semester
 Media and Development (6 CP) Comparative Media Systems 2 SWS Media and Development Cooperation 2 SWS Academic Work 1 SWS 	Media Practice (4 CP) (Digital Media Practice, 1 of 3) Media Project I 3 SWS Digital Multimedia Smart Tools for Videoconferencing and Cyber Security Programming	Elective II (1 of 3) (4 CP), e.g. Media Project II/ III - New Journalism, Al and Robot Use 3 SWS Environmental and Risk Communication 3 SWS Research Project 3 SWS	Master Thesis
 Media, Education and Communication (6 CP) Media Literacy 4 SWS Intercultural Communication and Competence 2 SWS 	Media, Politics and Society II (6 CP) Media Concentration and Media Governance 3 SWS Media in Conflict and Crisis Situations 3 SWS Media and Communication Science (8 CP)	 Management Techniques (8 CP) Editorial Management 2 SWS Project Management 2 SWS Media Planning 2 SWS 	+ Colloquium (30 CP)
Media, Politics and Society I (6 CP) (Transformation of Society) Political Communication 2 SWS Media Ethics 1 SWS Media Law 1 SWS Media and Globalisation1 SWS	 (Media Theory and Methodology) Media and Communication Science 2 SWS Empirical Methods I 2 SWS Research Seminar Empirical Methods I 2 SWS New Media and Media Convergence 2 SWS 	Digital Project Work (6 CP) Digital Project Work 2 SWS	
Journalism (6 CP) • Journalism Theory 1 SWS • Forms of Journalistic Writing 2 SWS • Research 2 SWS	Media Management (8 CP) Controlling 2 SWS Human Resource Management 2 SWS Marketing/Public Relations 2 SWS	 Empirical Methods II (6 CP) Advanced Empirical Methods 2 SWS Research Practice 1 SWS Research Evaluation and Presentation 1 SWS 	
 Media Economics (6 CP) General Media Economics 3 SWS Media Organization 1 SWS 	Elective I (1 of 3) (4 CP), e.g. Media Project II - 360 Degree Video 3 SWS Technology Lab 3 SWS Big Data, Data Journalism and Programming 3 SWS	 Applied Research Projects (6 CP) Master Seminar 2 SWS Methodology Workshop 2 SWS 	

Study Schedule

Module	Classes	СТ	Examination	1.	СР	2.	СР	3.	СР	4.	СР
	Comparative Media Systems	L		2							
Media and Development	Media and Development Cooperation	L	ME	2	6						
	Academic Work	E	51.45	1							
Media, Education and Communication	Media Literacy	S E	PME	4	6						
Communication	Intercultural Communication and Competence	E	PME	2	_						
	Political Communication	L		2							
Media, Politics and Society I (Transformation of Society)	Media Ethics	L	ME	1	6						
(Transformation of Society)	Media Law L			1							
	Media and Globalization	S		1	_						
Journalism	Journalism Theory Forms of Journalistic Writing	S S	ME	1 2	6						
Journalism	Research	S	IVIE	2	0						
	General Media Economics L			3							
Media Economics	Media Organization	S	ME	1	6						
NA - dia Dua - sti - a	Digital Multimedia										
Media Practice (Digital Media Practice) Media Project I (1 of 3) e.g.	Smart Tools for Videoconferencing and Cyber Security	P (Block)	PR			3	4				
, ,	Programming Media Concentration and Media Governance	S			-	3					
Media, Politics and Society II	Media in Conflict and Crisis Situations	Ü	ME			3	6				
	Media and Communication Science	ı			_	2					
Media and	Empirical Methods I	L				2					
Communication Science	Research Seminar Empirical Methods I	S	ME			2	8				
(Media Theory and Methodology)	New Media and Media Convergence	S				2					
	Controlling	S				2					
Media Management	Human Resource Management	S	ME			2	8				
	Marketing/Public Relations	S				2					
	Media Project II – 360-Degree Video	D (DII-)	PR			_	,				
Elective I (1 of 3), e.g.	Technology Lab Big Data, Data Journalism and Programming	P (Block)	PK			3	4				
	Media Project II/III – New Journalism, AI and				_						
	Robot Use										
Elective II (1 of 3), e.g.	Environmental and Risk Communication	P (Block)	ck) PR					3	4		
	Research Project: Media in Conflict, Digital										
	Newsroom, International Journalistic Standards Editorial Management	S			-			2			
Management Techniques	Project Management	S	ME					2	8		
	Media Planning	S						2			
Digital Project Work	Digital Project Work	P (Block)	ME					2	6		
,	Advanced Empirical Methods	L						2			
Empirical Methods II	Research Practice	E	ME					1	6		
	Research Evaluation and Presentation	E						1			
	Master Seminar	S	PPR					2			
Applied Research Projects			PPR						6		
	Methodology Workshop Master Thesis	E	rrn		-			2			
Master Thesis + Colloquium	Master Thesis Colloquium									2	30
Final Master's Examination (Total)											
Updated: June 2020	Total CP: 120			25	30	26	30	19	30	2	30

CT = Class Type	Examination
Lecture (L)	Module exam (ME, graded)
Seminar (S)	Partial module exam (PME, graded)
Exercise (E)	Performance record (PR, not graded)
Project (P)	Partial performance record (PPR, not graded)

Media and Development	Media	and	Devel	opment
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Code		Workload	Credits	Semester	Frequency		Duration
A1		1 180 h		1st semester	Every	winter semester	1 semester
1	Classes			Contact hours per	week	Independent	Group size
	a) <u>Lect</u> ı	<u>ure: Comparative Media S</u>	ystems	2 SWS / 30 h		study	
	b) <u>Lect</u> ı	ure: Media and Developm	ent	2 SWS / 30 h		In total	30 Students
Cooperation		operation		1 SWS / 15 h		105 h	
	c) <u>Sem</u>	inar: Academic Work					

2 Learning outcomes / competencies

- a) The students accumulate basic knowledge about media systems and the role of the media in development. They know which impact media have, especially on development work; how media systems in different countries and regions are distinct from each other; which significance these differences may have for the reception of media and for the development of society as well as which dynamics may lead to modified media systems. Media systems and journalism practices in all world regions will be discussed.
- b) The students are familiar with development theories and fields of action within development politics. They are able to identify development and culture within a historic context and learn about the impact of media development work via case studies.
- c) Students acquire the necessary competencies to independently write academic papers (term papers, research project papers, master theses) as well as academically evaluate the works of other authors on formalities while recognizing and naming the relevant norms and standards. They can adequately deal with academic literature and navigate through the systems of a university library (e.g. catalogues, databases).

3 Module Contents

- a) Comparative Media Systems
 - International Media Systems in Comparison (Notions and Classifications)
 - Types of Media Systems
 - Journalism Cultures in International Comparison
 - Concepts of Intercultural, International and Global Communication
 - Media Markets in Comparison (Africa, Asia, Europe, North- and Latin America, Arabic World)
 - Case Studies (Historic and Current Transformation Processes)
 - Selected Topics, e.g. Gender and International Media Systems
- b) Media and Development Cooperation
 - Introduction to Development Theories
 - Modernisation, Dependency and World System Theory
 - Core Fields of Action in Development Politics
 - Policies of Selected Bi- and Multilateral Donors and Actors, Ethical and Cultural Aspects
 - Knowledge for Development
 - Fundamentals of Media Development Cooperation
 - German and European Development Cooperation and Areas of Application
 - Evaluation and Monitoring of Development Cooperation

c) Academic Work

- Introduction to the Philosophy of Science
- Researching, Evaluating and Structuring Literature
- Citations and Bibliographies
- Reading Techniques
- Conceptualizing and Structuring Academic Works
- Types of Academic Texts and Evaluating Sources
- Basic Patterns for Disputation und Argumentation
- Academic Writing und Excerpting
- Avoiding Plagiarism

4 Participation Requirements

None Method of Examination Written module exam for all three subjects (exam duration is 120 minutes). Credit Points Requirement Pass the module exam. Weight of Grade for Final Score	
Written module exam for all three subjects (exam duration is 120 minutes). Credit Points Requirement Pass the module exam.	
6 Credit Points Requirement Pass the module exam.	
Pass the module exam.	
/ Weight of Grade for Final Score	
Craded according to 5.32 Para 2 of the examination regulations (MDC)	
Graded according to § 22 Para. 2 of the examination regulations (MPO). 8 Module Representative and Lecturer(s)	
a) Eira Martens-Edwards	
b) Dr. Esther Dorn-Fellermann / Dr. Oliver Pye	
c) Prof. Dr. Christoph Schmidt (module representative)	
9 Selected Literature	
Further reading material will be shared at the beginning of the course:	
a) Comparative Media Systems	
Hallin, Daniel C.; Mancini, Paolo (2004): Comparing media systems. Three models of media and politics	
Cambridge et al.: Cambridge University Press.	
Hallin, Daniel C.; Mancini, Paolo (eds.) (2012): Comparing media systems beyond the western world.	
Cambridge et al.: Cambridge University Press.	
Hanitzsch, Thomas; Hanusch, Folker, Ramaprasad, Jyotika, De Beer, Arnold S. (eds.) (2019): Worlds of	
Journalism. Journalistic Cultures Around the Globe. New York: Colombia University Press.	
Hardy, Jonathan (2008): Western Media Systems. London and New York: Routledge.	
McMillin, Divya (2007): International Media Studies. Malden, Mass et al.: Blackwell Publication.	
McQuail, Denis (2009): McQuail's mass communication theory. Los Angeles et al. : Sage.	
Thussu, Daya Kishan (2006): International communication. London: Arnold.	
Voltmer, Katrin (2013): The media in transitional democracies. Cambridge, U.K.: Polity Press.	
• Weaver, David H.; Willnat, Lars (eds.) (2014): The Global Journalist in the 21 st Century. New York: Rout	edge.
b) Media and Development Cooperation	0
 Ahrens, Heinz (ed.) (2005): Development cooperation. Evaluation and new approaches. Berlin: Duncker Humblot. 	&
Chari, S.; Corbridge, S. (eds.) (2008): The Development Reader. London: Routledge.	
Mody, Bella (ed.) (2003): International and Development Communication: A 21 st century perspective. Lo	ndon
et al.: SAGE.	
Peet, Richard; Hartwick, Elaine (2009): Theories of development: Contentions, arguments, alternatives.	New
York and London: Guilford Press.	
Schech, S.; Haggis, J. (2000): Culture and Development. A critical introduction. Oxford: Blackwell	
Publications.	
 Servaes, Jan (ed.) (2008): Communication for Development and Social Change. Los Angeles et al.: SAG 	
Klußmann, Jörgen (ed.) (2006): Democratization. A central task for media development cooperation. B	nn:
Evangelische Akademie im Rheinland.	
 Visvanathan, Nalini et al. (eds.) (2011): The Women, Gender and Development Reader. 2nd Edition. Lon and New York: Zed Books. 	lon
c) Academic Work	
Bailey, Stephen (2006): Academic writing. A handbook for international students. 2 nd Edition. London (ı. a.):
Routledge.	/•
 Ecans, David; Gruba, Paul; Zobel, Justin (2011): How to write a better thesis. 3rd Edition, Victoria: Melbe 	urne
University Press.	
• MLA (2009): MLA Handbook for Writers of Research Papers. 7 th Edition, New York: The Modern Langu	age
Association of America.	
Oshima, Alice; Hogue, Ann (2006): Writing Academic English. 4 th Edition, New York: Pearson.	

Cod	е	Workload	Credits	Semester		Frequency	Duration
	B1	B1 180 h 6		1st Semester	Ever	y winter semester	1 Semester
1	Classes		1	Contact hours pe	r week	Independent	Group size
	a) <u>Seminar:</u>	Media Literacy		4 SWS / 60 l	า	study	
	b) <u>Seminar:</u> Competence		Itural Communication and 2 SWS / 30 h		90 h	30 Students	

2 Learning outcomes / competencies

- a) Upon completion of the module the students have acquired basic knowledge about media pedagogics, educational studies, and media didactics. They are familiar with practical educational processes and e-learning concepts and have gained profound knowledge about the importance and the possibilities of the use of multimedia-based learning aids. The students are aware of the use of media in learning processes in general and in selected learning areas and they increase their media competence. They can identify different learning theories, have basic knowledge in cognition psychology and are able to develop learning concepts. In addition, they can clarify and evaluate learning systems. The aim is also to improve presentation skills of a developed learning unit and reflect it critically.
- b) The students have profound intercultural competences, are able to anticipate cultural differences and deal with them in a professional manner. They understand intercultural methods and strategies for conflict solutions. In addition, they learn cultural and communication theories apply the knowledge in practical exercises and develop awareness for themes of cognitive and affective rules as well as for intercultural norms of behaviour.

3 Module Contents

- a) Media Literacy
 - Fundamentals of Educational Sciences
 - Overview of General Teaching and Learning Methods
 - Introduction of Media Competence Concepts (incl. Lifelong Learning)
 - Basic Knowledge in Methodology and Didactics
 - Practice of Presentation Techniques
 - Getting to Know Multimedia-Based Learning Environments
 - Planning and Implementation of Lesson Plans
 - Evaluation Processes of Trainings
- b) Intercultural Communication and Competence
 - Theory and Practice of Intercultural Communication
 - Approaches of Anthropology
 - Ethnocentricity and Attribution
 - Intercultural Facilitation of Verbal and Non-Verbal Communication
 - International media as intercultural communication
 - Value Orientation and Cultural Norms (Case Studies)
 - Ethnographic Exercises and Empirical Observation
 - Collaboration in Multicultural Teams (MBI Model)

4 Participation Requirements

None

5 Method of Examination

Two-part module examination: weight of grade for final score a) 60%, b) 40%

- a) Term Paper
- b) Portfolio

6 Credit Points Requirement

Pass the two-part module exam according to § 10 MPO.

7 Weight of Grade for Final Score

Graded according to § 22 Para. 2 of the examination regulations (MPO).

8 Module Representative and Lecturer(s)

- a) Dr. Leon Tsvasman (module representative)
- b) Rebecca Schwarz

9 Selected Literature

Further reading material will be shared at the beginning of the course:

a) Media Literacy

- Hoechsmann, M., Poyntz, S. R. (2012): Media Literacies. A critical introduction. West Sussex: Wiley-Blackwell.
- Frechette, Julie; Williams, Rob (eds.) (2016): Media Education for a Digital Generation. New York and London: Routledge.

Updated: June 2020

- Matheson, David (ed.) (2008): An introduction to the study of education. London: Routledge.
- Mayer, Richard (2005): The Cambridge Handbook of Multimedia Learning. Cambridge University Press.
- Moon; Ben-Perez; Brown (2000): Routledge international companion to education. London and New York: Routledge.
- Olson, M.; Hergenhahn, B. (2009): An introduction to theories of learning. New Jersey: Pearson Prentice Hall.
- Potter, James (2016): Media Literacy. 8th Edition. Los Angeles et al.: SAGE.
- Pritchard, Alan (2009): Ways of learning. London: Routledge.
- Siddons, Suzy (2008): The complete presentation skills handbook. London et al.: Kogan Page.

b) Intercultural Communication and Competence

- Asante, Molefi Kete; Gudykunst, Willima B. (eds.) (1989): Handbook of international and intercultural communication. Newbury Park et al.: Sage Publications.
- Hofstede, Geert (2001): Culture's Consequences. Comparing Values, Behaviours, Institutions and Organizations across Nations. 2nd Edition. Thousand Oaks et al.: Sage Publications.
- Hofstede, Geert et al. (2010): Cultures and Organizations. Software of the Mind. 3rd Edition. New York: McGraw-Hill
- Holliday, Adrian; Hyde, Martin; Kullman, John (2004): Intercultural Communication: An Advanced Resource Book.
 New York: Routledge.
- Kotthoff, Helga; Spencer-Oatey, Helen (eds.) (2009): Handbook of Intercultural Communication. Berlin and New York: Mouton de Gruyter.
- Thomas, Alexander et al. (eds.) (2010): Handbook of Intercultural Communication and Cooperation. Basics and Areas of Application. 2nd Edition. Göttingen and Oakville: Vandenhoek & Ruprecht.
- Trompenaars, Fons; Hampden-Turner, Charles (1997): Riding the wave of culture. London: Nicholas Brealey.

Media, Politics and Society I (Transformation of Society)

Code	е	Workload	Credits	Semester		Frequency	Duration
	C1	180 h	6	1st Semester	Eve	ry winter semester	1 Semester
1	Classes			Contact hours per	week	Independent	Group size
	a) <u>Lecture:</u> P	olitical Communic	ation	2 SWS / 30 h	1	study	
	b) <u>Lecture:</u> N	Media Ethics		1 SWS / 15 h	1		30 Students
	c) <u>Lecture:</u> N	Media Law		1 SWS / 15 h	1	105 h	
	d) <u>Seminar</u> :	Media and Globali	sation	1 SWS / 15 h	ı		

2 Learning outcomes / competencies

- a) The students understand the importance of mediatized political communication. They know the specific institutional characteristics and their functions in democratic processes. They know the essential characteristics of mass media and "social media" and are familiar with their structures, functions and forms of reception. Especially the effects of media communication on politics and society are reflected upon by the participants.
- b) The students are able to understand and discuss themes rooted in media ethics, which are part of media, politics and society. They explore moral principles of media in democratic systems and are aware of questions related to media ethics and international standards of the journalistic profession.
- c) The students discuss topics connected to the field of media, politics and society in the context of media law and regulations and they know how to deal with legal questions in the media. They are able to identify judicial principles of media in democratic systems and are familiar with media law questions in national and international environments.
- d) The students understand the significance of mass media from a global perspective and can identify possibilities and limitations of media globalization. They debate different globalization theories and can compare them with each other. Global media formats with international audiences, global news flows and forms of digital communication as well as supranational organization are also considered. In addition, the students analyze the role of media in globalization processes on the basis of current case studies.

3 Module Contents

- a) Political Communication
 - Theoretical Approaches to the Role of the Media in Politics and Society
 - Media as Political Actors of Political Communication
 - Role of the Media in Democratic Systems (Information, Articulation, Participation, Education, Entertainment and
 - Basic Principles of Media Freedom and Media Control
 - Current Studies, Country Studies
 - Selected Topics, including Media and Elections, Media and Lobbying
- b) Media Ethics
 - Basic Concepts of Ethics
 - Approaches in Media Ethics
 - Professional Ethics, International Standards (Understanding of Journalistic Roles and Principles of Operation, Acceptance of Research Methods, Presentation and Editing of Journalistic Products)
 - Selection Theories
 - Internet and Computer Ethics
 - Media Scandals and Limits of Media Ethics
- c) Media Law
 - Basic Concepts of Media Law in International Comparison
 - Structures and Actors of Media Regulation on National, European and Global Level
 - Universal Principles of Press Freedom and Freedom of Information
- d) Media and Globalization
 - Theories of Globalisation and Research Traditions
 - Media Imperialism
 - Approaches and Limits of Media Globalisation
 - Economic, Political and Cultural Aspects of Media and Globalisation
 - Actors and Institutions of Global Communication (e.g. EU, OSCE, WTO, ITU, UNESCO)
 - Selected Topics, e.g. Global News Flow and International TV Formats
 - Globalisation, Internet, Digital Media and Internet Governance
 - Current Case Studies

4	Participation Requirements
	None
5	Method of Examination
	Written module exam for all four subjects (exam duration is 120 minutes).
6	Credit Points Requirement
	Pass the module exam.
7	Weight of Grade for Final Score
	Graded according to § 22 Para. 2 of the examination regulations (MPO).
8	Module Representative and Lecturer(s)
	a) Dr. Esther Dorn-Fellermann (module representative)
	b) Prof. Dr. Caja Thimm
	c) Dr. Peter Niepalla

9 Selected Literature

d) Prof Dr. Oliver Ruf

Further reading material will be shared at the beginning of the course:

- a) Political Communication:
 - Davis, Aeron (2010): Political Communication and Social Theory. London and New York: Routledge.
 - Esser, Frank; Pfetsch, Barbara (ed.)(2004): Comparing political communication. Theories, Cases, and Challenges. Cambridge et al.: Cambridge University Press.
 - Kaid, Lynda Lee; Holtz-Bacha, Christina (eds.)(2008): Encyclopedia of political communication. Los Angeles et al.: Sage,.
 - McNair, Brian (2007): An introduction to political communication. 4th Edition, London and New York: Routledge..
 - Voltmer, Katrin (ed.) (2009): Mass media and political communication in new democracies. London et al.: Routledge, 2009.
- b) Media Ethics
 - Bertrand, Claude-Jean (2002): Media ethics & accountability systems. New Brunswick, N J: Transaction Publ.
 - Hafez, Kai (ed.) (2003): Media ethics in the dialogue of cultures. Hamburg: Deutsches Orient-Institut.
 - Patterson, Philipp (ed.) (2008): Media ethics. Boston, Mass. Et al.: McGraw-Hill.
 - Wilkins, Lee; Christians, Clifford G. (eds.) (2008): Handbook of Mass Media Ethics. New York: Routledge.
 - Ess, Charles (2014): Digital media ethics. 2nd Edition. Cambridge and Malden: Polity Press.
 - Ward, Stephen J.A. (2015): Radical Media Ethics. A Global Approach. West Sussex: John Wiley&Sons.
- c) Media Law
 - Becker, Eberhard, Buhse, W., Günnewig, D., Rump, N. (Eds.) (2003): Digital Rights Management. Technological, Economic, Legal and Political Aspects. Berlin: Springer.
 - Lucena, Cláudio (2015): Collective Rights and Digital Content: The Legal Framework for Competition, Transparency and Multi-territorial Licensing of the New European Directive on Collective Rights Management. Heidelberg et al.: Springer Cham.
 - May, Christopher (2007): Digital Rights Management: The Problem of Expanding Ownership Rights. Oxford: Chanders Publishing.
 - Oster, Jan (2017): European and International Media Law. Cambridge: Cambridge University Press.
 - Savin, Andrej (2017): EU Internet Law. Cheltenham: Edward Elgar Publishing Limited. 2nd ed.
 - Van Tassel, Joan M., Poe-Howfield, Lisa (2010): Managing Electronic Media: Making, Marketing, and Moving Digital Content. Massachusetts: Focal Press.
- d) Media and Globalisation
 - Boyd-Barret, Oliver; Rantanen, Terhi (eds.) (1998): The globalization of news. London et al.: Sage Publications.
 - Hafez, Kai (2007): The myth of globalization. Cambridge: Polity Press.
 - McPhail, Thomas L. (2014): Global Communication. Theories, Stakeholders, and Trends. 4th Edition. Malden et al.: Blackwell Publishing.
 - Oren, Tasha; Shahaf, Sharon (eds.) (2012): Global television formats. Understanding television across borders. New York and London: Routledge.
 - Sparks, Colin (2007): Globalization, Development and the Mass Media. Los Angeles et al.: Sage Publications.
 - Thussu, Daya Kishan (ed.) (2007): Media on the move. Global flow and contra-flow. London and New York: Routledge.
 - Volkmer, Ingrid (ed.) (2012): The handbook of global media research. West Sussex: Wiley-Blackwell.

Jou	Journalism						
Cod	е	Workload	Credits	Semester		Frequency	Duration
	D1	180 h	6	1st Semester	Eve	ery winter semester	1 Semester
1	Classes			Contact hours per v	veek	Independent	Group size
	a) <u>Seminar</u>	<u>:</u> Journalism Theory	1	1 SWS / 15 h		study	
	b) <u>Seminar</u>	: Research		2 SWS / 30 h			30 Students
	c) <u>Seminar</u>	<u>:</u> Forms of Journali	stic Writing	2 SWS / 30 h		105 h	

2 Learning outcomes / competencies

Graduates have in-depth knowledge of key findings from media and journalism research. These are mainly the areas that form the scientific background for practical work in the media. Examples include: theories of news selection, media-user typologies, and important results of impact research. Students are able to professionally use and evaluate different journalistic forms of presentation: news, interviews, reports, comments, and presentation. They have advanced knowledge of how to plan, organize and produce programs. They know that topics require different formats depending on the situation. The students master the most important techniques of quality control in editorial offices, know how constructive and sustainable broadcasting critique is done and can apply the appropriate criteria for the evaluation of different broadcast content and forms. Themes such as research, editorial mission statement and the training of journalists are familiar to them. Furthermore, the students reflect journalistic quality standards and develop research strategies. They strengthen their research skills and are sensitized to the accuracy in dealing with facts and the orientation towards a goal of objectivity.

3 Module Contents

- a) Journalism Theory
 - Definition and Functions of Journalism
 - Historical and Legal Foundations
 - Journalism as a Research Field
 - Journalism as a Profession
 - Broadcasting as a Public Duty
 - Journalistic Reporting Models (Information Journalism, Interpretive Journalism, Investigative Journalism, Social Science Journalism)
 - Journalism and Public Relations
 - Journalistic Quality Investigation

b) Research

- Journalistic Responsibility as a Basis for Research
- Legal Framework
- Insight into Research Methods and Tools
- Check Sources
- Create Survey Plan and Search Report
- Conduct a Research Interview
- Introduction to Internet Research
- Investigative Journalism: Reflecting on Case Studies
- Research Exercises

c) Forms of Journalistic Writing

- News Formats (Statement, Report)
- Narrative Forms (Feature, Reportage, Portrait)
- Commenting Forms (Editorial, Commentary, Gloss)
- Forms of Utility (Service Formats)
- Dialogical Forms (Interview, Discussion, Conversation)
- Special Features of Journalistic Forms of Presentation in Radio, Television, Print and Online Media

4 Participation Requirements

None

5 Method of Examination

	Portfolio								
6	Credit Points Requirement								
	Pass the portfolio exams.								
7	Weight of Grade for Final Score								
-	Graded according to § 22 Para. 2 of the examination regulations (MPO).								
8	Module Representative and Lecturer(s)								
	a) Dr. Hao Gui								
	b) Petra Kohnen (module representative)								
	c) Grahame Lucas								
9	Selected Literature								
	Further reading material will be shared at the beginning of the course:								
	Boyd, Andrew (2003): Broadcast journalism: Techniques of radio and television news. 5. ed. Oxford (u. a.): Focal Press. Focal Press.								
	Burns, Lynette Sheridan (2013): Understanding Journalism. SAGE Publications, London (2).								
	Clegg, Brian (2006): Studying using the web. London (u.a.): Routledge.								
	Creswell, J. W. (2008): Educational Research: Planning, conducting, and evaluating quantitative and								
	qualitative research (3rd ed.). Upper Saddle River: Pearson.								
	De Burgh, Hugo (u.a.)(2001): Investigative Journalism. London: Routledge.								
	 Hargeaves, Ian: Journalism – A very short introduction. Oxford. 								
	Lippmann, Walter (2004): Public Opinion. New York: Courier Dover Publications.								
	Mc Combs, Maxwell (2004): Setting the Agenda. Malden MA. Part of the Agenda and								
	Postman, Neil (2005): Amusing ourselves to death. New York: Methuen Publishing Ltd Output Standard Level Level (2008): Online Mayorathering American American Level (2008): Facel Press.								
	Quinn, Stephen; Lamble, Stephen (2008): Online Newsgathering. Amsterdam (u.a.): Focal Press. Rudin Richard: Ibbatson Traver (2005): An introduction to journalism. Amsterdam (u.a.): Focal Press.								
	Rudin, Richard; Ibbotson, Trevor (2005): An introduction to journalism. Amsterdam (u. a.): Focal Press. Shuttleworth, Martyn (2011): "Definition of Research." Experiment Research com-								
	Shuttleworth, Martyn (2011): "Definition of Research". Experiment-Research.com.								

2 Learning outcomes / competencies

- a) Media and economics are essential elements in society and have a strong correlation with each other. Media are a notable economic factor and businesses depend on media as channels for public perception. Students have a deep understanding of basic economic models and their functional linkages. They can apply them to workflows in media companies and are knowledgeable about media economy structures as well as legal framework conditions. Students recognize special features of media companies from an economic and operational perspective, including sector-specific organization structures and operation methods. They can characterize media companies as a unique business and in contrast to other industries.
- b) Students have knowledge of organization structures in media companies and are familiar with various roles and decision-making processes within media enterprises. During excursions to different media enterprises students encounter the peculiarities of the respective organization structures. In addition, students can analyze management processes and their sub-functions as well as demonstrate knowledge of structural and procedural organization. Furthermore, students are able to initiate decision-making processes on an applied scientific basis (e.g. change management processes).

3 Module Contents

- a) General Media Economics
 - Definition and Classification
 - Media Markets and Media Products
 - Media Markets (Programme Markets, Procurement and Distribution Markets, Finance Markets, Job and und Training Markets)
 - Media Enterprises, Sales Systems, Revenue Models, Core Competencies
 - Strategic Management of Media Enterprises
 - Procurement Management and Production Management
 - Marketing and Personell Management
 - Newspaper and und Magazine Market
 - Broadcasting Market
 - Internet Market
 - Selected Topics of Media Economics
- b) Media Organization
 - Principles of Organization (Organization und Enterprises, Effectiveness and Efficiency)
 - Structural and Procedural Organization (Features, Types, Merging und Coordination of Organizational Units)
 - Organizational Differentiation and Integration
 - Organizational Units as Elements of Structural Organization
 - Organization Concepts (Functional, Divisional, Matrix, Tensor and Holding Organization)
 - Process Management
 - Change Management Shaping organizational

4 Participation Requirements

None

5 Method of Examination

Written module exam for both subjects (exam duration is 120 minutes).

6 Credit Points Requirement

Pass the module exam.

7 Weight of Grade for Final Score

California: Sage.2nd ed.

Graded according to § 22 Para. 2 of the examination regulations (MPO). Module Representative and Lecturer(s) a) + b) Prof. Dr. Christoph Schmidt (Module representative) 9 **Selected Literature** Further reading material will be shared at the beginning of the course: General Media Economics Albarran, Alan B.(2002): Media Economics. Understanding Markets, Industries and Concepts Ames: Iowa State Univ.-Press, 2. ed. Albarran, A., Chan-Olmsted, S. M. & Wirth, M. O. (Eds.) (2006): Handbook of Media Management and Economics. Mahwah, NJ: Lawrence Erlbaum Associates. Albarran, Alan B.(2017): Management of Electronic and Digital Media. Boston: Cengage Learning. 6th e.d. Alexander, Alison (2004): Media Economics: Theory and Practice Mahwah, New Jersey: Erlbaum Association. Aris, A., Bughin, J. (2005): Managing Media Companies: Harnessing Creative Value. Chichester, England; Hoboken, NJ: John Wiley & Sons. Hollifield, C.A, Leblanc-Wicks, J., Sylivie, G. (Eds.) (2016): Media Management. A Casebook Approach. New York: Routledge. 5th ed. Picard, R. G. (Ed.)(2002): Media Firms: Structures, Operations, and Performance. Mahwah, NJ: Lawrence Erlbaum Associates. Picard, Robert G. (2011): The Economics and Financing of Media Companies. New York: Fordham University Press. 2nd ed. Media Organization Carnall, Colin (2007): Managing Change in Organizations; Financial Times Prentice Hall, 5th edition. Thompson, P., McHugh, D. (2002): Work Organizations. A Critical Introduction. Hampshire: Palgrave. 3rd ed.

Anderson, Donald L. (2012): Organization Development. The Process of Leading Organizational Change.

Child, John. (2005): Organization. Contemporary Principles and Practice. Massachusetts: Blackwell

Cod	е	Workload	Credits	Semester	Freque	ency		Duration
	A2	120 h	4	2nd semester	Every summe	r semester		1 Semester
1	a) Dig b) Sm	oject I (1 of 3) gital Multimedia art Tools for Videoco gramming	onferencing an	d Cyber Security	ontact hours per week 3 SWS / 45 h	Independe study 75 h	ent	Group size 30 Students

2 Learning outcomes / competencies

Students have advanced media literacy, skills and abilities in the fields of digital multimedia, video / audio and programming. Within one of the media genres of digital multimedia, video / audio and programming for journalists, students create products for the web. The students are sensitized to the aesthetic and technical conditions of practical media production and have the competence to create high-quality digital products on a professional basis.

a) Media Project - Digital Multimedia

The students have advanced media-practical knowledge of multimedia design and production. They know different graphics, audio and video formats as well as authoring systems and databases. The students have the ability to realize demanding multimedia applications and are able to independently design and prototype multimedia applications. They, furthermore, know the advantages and disadvantages of the functions of smart speakers. These voice command devices offer interactive actions and hands-free activation with the help of one "hot word". The students know the function of components such as Wi-Fi and Bluetooth connectivity that customers need to interact with the tool. They know the programming behind the smart speaker as a device that informs about the weather and traffic, functions as a dictionary and serves as a 'home assistant' that can provide control of common household tasks and more.

b) Media Project – Smart Tools for Videoconferencing and Cyber Security

The students can deal with modern enterprise video communications, with easy, reliable cloud platforms for video and audio conferencing, chat, and webinars. They acquire skills to create advanced video and audio pieces. They also gain the expertise to safeguard themselves from cyber attacks.

c) Media Project - Programming

How do computers think? Software applications, apps and algorithms are increasingly determining our life. The students get practical insight into the work of programmers and how applications can be designed. The seminar helps them implement small projects and improve management of larger projects.

3 Module Contents

- a) Media Project Digital Multimedia
 - Usability of Online Media
 - Design Rules (Multimedia Design)
 - Planning of Online Research
 - CMS and Blog Software (e.g. WordPress)
 - Community Management
 - Online Marketing (including Search Engine Optimization)
 - Online Texts
 - Use of Links, Design of Start and Rubric Pages
 - Online Specials (Audio Slideshows, Specialist Blogs, Online Dossiers)
- b) Media Project Smart Tools for Videoconferencing and Cybersecurity
 - Introduction to the Possibilities of Video- and Audioconferencing
 - Introduction to Camera Technology and Sound Engineering
 - Introduction to Various Editing Systems
 - Remote Work
 - Cybersecurity Systems
- c) Media Project Programming
 - Introduction: Why Coding for Journalists?
 - Overview: Which Languages are There and Which One is for What?
 - Setup: Which Coding Tools Do We Need?
 - Getting Started: Learning Coding (a Few HTML and CSS Exercises)

- Introduction to Illias: Tasks and Quizzes
- Goal: Developing an Own Program at the End of the Phase
- Construction: Basics First, Scrape Data, Visualize Data

4 Participation Requirements

The media projects the students can register for are announced at the beginning of the respective semester. The project work takes place as a block event.

5 Method of Examination

Performance record in the form of a product / work piece or application-oriented work accompanied by documentation.

6 Credit Points Requirement

Successful provision of a performance record.

7 Weight of Grade for Final Score

None, the module is not graded.

8 Module Representative and Lecturer(s)

- a) Petra Kohnen (module representative)
- b) Prof. Dr. Katharina Seuser
- c) Prof. Dr. Susanne Keil, Martin Schmidt

9 Selected Literature

Further reading material will be shared at the beginning of the course:

- a) Media Project Digital Multimedia
 - DeWolk, Roland (2001): Introduction to online journalism. Publishing news and information. Boston (u. a.): Allyn and Bacon.
 - Rusch, Doris Carmen (2006): Online Journalismus. Frankfurt am Main (u. a.): Lang.
 - Krug, Steve (2006): Don't make me think. A common sense approach to web usability. Berkeley: News Riders Publishing.
 - Quinn, Stephen (2005): Convergent journalism. The Fundamentals of Multimedia Reporting. New York (u.a.): Lang.
- b) Media Project Smart Tools for Videoconferencing and Cyber Security
 - Reading material and references will be shared in class.
- c) Media Project Programming
 - Reading material and references will be shared in class.

Weight of Grade for Final Score

b) Dr. Esther Dorn-Fellermann

Module Representative and Lecturer(s)
a) Dr. Leon Tsvasman (module representative)

8

Graded according to § 22 Para. 2 of the examination regulations (MPO).

	B2		Credits	Semester	Frequency	Duration
	DZ	180 h	6	2nd semester	Every summer semester	1 Semester
	Classes			Contact hours	Independent	Group size
		e: Media Concentr	ation and Media	per week	study	
	Govern		ation and ividata	3 SWS / 45 h	90 h	30 Students
	b) <u>Semina</u> Situatio	<u>r:</u> Media in Conflic ons	ct and Crisis	3 SWS / 45 h		30 Students
	Learning	outcomes / com	petencies			
	are a tende gover b) Stude state of me	ble to analyse ho encies in media co mance initiatives. ents learn about the of scientific resea	ow media influence incentration. On the incentration of the incentration of the inconflict com	e democratic processes e basis of selected case s media in conflict and cri munication. They learn t	between media and me in different countries a tudies the students also l isis situations and are far o analyze conflicts, critic as for a media developme	nd they can evaluate earn to identify med miliar with the curre ally reflect on the re
	area. Module (Contents				
	• () • () • () • () • () • () • () • ()	Eross-Media Owner mpact of Media C Comparison of Me Media Governance Regulation Structu Internet Governan Work of Internations	oncentration and Nodia Concentration (Regulation of Meres in International ce (Criteria and Apnal Actors and Supnal Actors and Supnal Actors and Supnal Actors and Sup	ty and Consequences for Media Power in Different Countries Edia, Voluntary Commitm Comparison) proaches for Sector-Spec tranational Organizations ations Related to Media	r the Access to Information ment, International Actors cific and Comprehensive s on the Basis of Case Stu Freedom, Media Respon	of Regulation, Regulation) udies (Selected
	· ·	a in Conflict and C				
			nflict and Peace Ar	•		
		-		is of Conflict Resolution tion and Conflict Prevent	rion	
				Role of the Media in Co		
	• /				(Experiences, Effects and	I International
	• F	Planning and Cond	ception of a Media	Project in Conflict Regio	ns	
				ns and Lessons Learned		
	-	tion Requiremen	ts			
	Formal: N		ula builds upan tha	se previous modules DA	1 DP1 und DC1	
		of Examination	uie builus upon trie	ise previous modules DA	II, DBT UIIU DCT.	

9 Selected Literature

Further reading material will be shared at the beginning of the course:

- a) Media Concentration and Media Governance
 - Baker, Edwin (2007): Media Concentration and Democracy. Why ownership matters. Cambridge: Cambridge University Press.
 - Bevir, Mark (ed.) (2011): The SAGE Handbook of Governance. Los Angeles et al.: SAGE Publications.
 - Brown, lan (ed.) (2013): Research Handbook of Governance of the Internet. Cheltenham and Northampton: Edward Elgar.

Updated: June 2020

- Lunt, Peter; Livingstone, Sonja (2012): Media Regulation. Governance and the Interests of Citizens and Consumers. Los Angeles et al.: SAGE Publications.
- McQuail, Denis (2010): McQuail's Mass Communication Theory. 6th Edition, London: SAGE Publications.
- Ò Siochru, Seán; Girard, Bruce; Mahan, Amy (2002): Global Media Governance. A Beginner's Guide. Lanham: Rowman & Littlefield Publishers.
- Snow, Nancy; Taylor, Philip M. (eds.) (2009): Routledge Handbook of Public Diplomacy. New York and London: Routledge.

b) Media in Conflict and Crisis Situations

- Becker, Jörg (2004): Der Beitrag der Medien zu Krisenprävention und Konfliktbereinigung. Contributions by the media to crisis prevention and conflict settlement. In: conflict & communication online, Vol. 3, No. 1 & 2; www.cco.regener-online.de.
- Lynch, Jake, McGoldrick (2005): Peace Journalism. Hanthorn Press.
- Matheson, Donald; Stuart, Allan (2009): Digital War Reporting. Digital Media and Society Series.
 Cambridge: Polity Press.
- Spencer, Graham (2007): The Media and Peace. From Vietnam to the "War on Terror". Palgrave.

c) Seminar: Research Seminar Empirical Methods I

d) Seminar: New Media and Media Convergence

				,	,		33,		
Code	:	Workload	Credits	Ser	mester	Frequenc	у	D	uration
	C2	240 h	8	2nd	semester	Every summer se	emester	1	Semester
1	Classes				Contact h	ours per week	Indepe		Group size
	a) <u>Lecture</u>	e: Media and Com	munication Scie	ence	2 SV	VS / 30 h	stu	dy	
	b) <u>Lecture</u>	e: Empirical Metho	ds I		2 SV	VS / 30 h			30 students
	١	ь .	E IN4	.1 1 1	2.0	NG (20 I	120	h	

2 Learning outcomes / competencies

a) The students acquire knowledge about important theoretical concepts, which are necessary for the understanding of media communication. They are familiar with conceptual and theoretical thinking patterns, know basic theoretical concepts and models in media science and have profound knowledge in the field of media effects, including the concept of public opinion.

2 SWS / 30 h

2 SWS / 30 h

- b) In the field of empirical methods, students get to know the methods of empirical social research (selection procedures, survey methods and evaluation methods). They can understand and use quantitative and qualitative methods. Furthermore, they have basic knowledge of sampling theory and scaling and have developed an awareness of measurement problems and empirical distributions.
- c) After the research seminar, students have the ability to develop and work on a concrete question in empirical media research in a methodologically appropriate way (using the appropriate methods). The students can prepare and carry out field research.
- d) The students acquire profound knowledge about digital media communication and are aware of the functions and challenges regarding communication on the internet, for example the establishment of net cultures in news groups and forums. They deal with the phenomenon of media convergence as well as with journalistic, social, economic and political consequences of the production and usage of digital media. They are able to plan and apply strategic and innovative decisions in their media environment more effectively. In addition, on the basis of selected case studies they get to know the topics algorithms and machine journalism.

3 Module Contents

- a) Media and Communication Science
 - Notions, Fields and Processes
 - Research Approaches and Models in Communication Science
 - System Theory and Constructivism
 - Media Effects and Media Effects Research
 - Perspectives of Media and Communication Science
 - The Concept of Public Opinion
 - Current Questions and Debates within Media Science
 - International Research Projects

b) Empirical Methods I

- Definitions and Basic Concepts of Empirical Research
- Philosophy of Science, Research Logic and Indicators
- Hypothesis and Theory Formation
- Operationalization and Measurement Theory
- Quantitative and Qualitative Research Approaches
- Method Catalog of Empirical Social Research (e.g., Survey, Content Analysis, Observation, Experiment)
- Selection Procedure (Sample Design)
- Method of Reception and Media Usage Research
- Market / Opinion Research
- Online Research
- Classical Qualitative Instruments and Procedures and their Limitations
- Practical Exercises, e.g., Conception of Qualitative and or Quantitative Research Designs
- Application in Typical Fields: Individual Interview, Group Discussions, Experimental Research Designs
- c) Research Seminar Empirical Methods I
 - Conception of a Research Project
 - Division into Groups with Different Research Questions
 - Developing and Pretesting the Questionnaire
 - Creation of Input Mask (SPSS)
 - Conducting the Survey
 - Data Entry into SPSS
 - Creation of the Complete Data Set
- d) New Media and Media Convergence

- Concepts, Definitions and Differentiations
- History of Online Media and Media Convergence
- Theories of Media Convergence
- Traditional Media and Online Formats in Comparison
- Impact of Media Convergence on Journalism
- Global Media Communication and Digital Divide
- Sociality on the Internet and Network Theories
- Online Media and Business Strategies
- New Tools, Services and Devices
- Strategies for Mobile Communication with a Focus on Developing Countries
- Trends of Social Media, Algorithms and Machine Journalism

4 Participation Requirements

None

5 Method of Examination

Written module exam for all four subjects (exam duration is 120 minutes).

6 Credit Points Requirement

Pass the module exam.

7 Weight of Grade for Final Score

Graded according to § 22 Para. 2 of the examination regulations (MPO).

8 Module Representative and Lecturer(s)

- a) Eira Martens-Edwards
- b) Dr. Andreas Mühlichen
- c) Dr. Andreas Mühlichen
- d) Petra Kohnen (module representative)

9 Selected Literature

Further reading material will be shared at the beginning of the course:

- a) Media and Communication Science
 - Baran, Stanley; Davis, Dennis (2003): Mass Communication Theory. Foundations, Ferment, and Future. 3rd
 Edition. Belmont et al.: Thomson Wadsworth.
 - Branston, Gil; Stafford, Roy (2006): The Media Student's Book. 4th Edition. London and New York: Routledge.
 - Devereux, Eoin (ed.) (2007): Media Studies. Key Issues and Debates. Los Angeles et al.: Sage Publications.
 - McQuail (2010): McQuail's Mass Communication Theory. 6th Edition. Los Angeles et al.: SAGE.
 - West, Richard; Turner, Lynn H. (2010): Introducing Communication Theory. Analysis and Application. 4th Edition. Boston et al.: Mc Graw-Hill.
 - Williams, Kevin (2010): Understanding Media Theory. London and New York: Bloomsbury.

b)/c) Empirical Methods

- Babbie, Earl (2012): The practice of social research. 13th Edition. Belmont: Wadsworth.
- Berg, Bruce L.; Lune, Howard (2011): Qualitative research methods for the social sciences. 8th Edition. Boston: Allyn and Bacon.
- Creswell, John W. (2012): Educational Research: Planning, Conducting, and Evaluating Quantitative and Qualitative Research. 4th Edition. Boston: Pearson.
- Flick, Uwe (2014): An introduction to qualitative research. 5th Edition. Los Angeles: Sage.
- Keyton, Joann (2015): Communication research: Asking questions, finding answers. 4th Edition. Boston (Mass.): McGraw Hill Higher Education.
- Lindlof, T. R.; Taylor, B. C. (2011): Qualitative Communication Research Methods. 3rd Edition. Thousand Oaks: Sage.
- Silverman, David (ed.) (2016): Qualitative research. Theory, method and practice. 3rd Edition. London: Sage.
- d) New Media and Media Convergence
 - Bruns, Axel (2008): Blogs, Wikipedia, Second Life, and Beyond. From Production to Produsage. New York et al.: Peter Lang.
 - Castells, Manuel (2001): The Internet Galaxy. Reflections on the Internet, Business and Society. New York. Oxford University Press.
 - Lister, Martin et al. (2009): New Media. A critical introduction. 2nd Edition. Milton Park: Routledge.
 - Macnamara, Jim (2010): The 21st century media (r)evolution. Emergent communication practices. New York et al.: Peter Lang.
 - Pavlik, John; McIntosh, Shawn (2011): Converging Media. A new introduction to mass communication. 2nd Edition. New York and Oxford: Oxford University Press.
 - Franklin, Bob (ed.) (2016): The future of journalism: In an age of digital media and economic uncertainty. London and New York: Routledge.
 - Witschge, Tamara et al. (eds.) (2016): The SAGE Handbook of Digital Journalism. Los Angeles et al.: SAGE.
 - Goggin, G., Hjorth, L. (eds.) (2014): The mobile media companion. New York: Routledge.

Cod	le	Workload	Credi	its	Semester	Frequency	Duration
	D2	240 h	8		2nd semester	Every summer semester	1 Semester
1	Classes			Con	tact hours per week	Independent	Group size
	a) <u>Seminar:</u> Con	trolling			2 SWS / 30 h	study	
	b) <u>Seminar:</u> Hun	nan Resource Manageme	nt		2 SWS / 30 h		30 Students
	c) <u>Seminar:</u> Mar	keting/ Public Relations			2 SWS / 30 h	150 h	

2 Learning outcomes / competencies

Media Management

The module builds on first the semester module "Media Economics" and equips students with key competences in these three areas of media economics: Controlling, Human Resource Management and Marketing/Public Relations, with which they are enabled to recognize decision-making alternatives and correlations in the three academic disciplines. Students gain profound scientific knowledge as well as applied practical skills in media management, which they acquire within the scope of case study presentations.

- a) Students possess the necessary basic theoretical knowledge, are acquainted with the characteristics of different controlling concepts and are able to apply the management functions of controlling using the relevant controlling instruments. They have a good command of essential terms and functions of cost-benefit calculations and can establish interconnections between the balance of accounts as well as profit and loss calculations. Furthermore, they acquire the competence to conduct planning and prognosis calculations for media enterprises, analyze target-performance variances as well as carry out feasibility studies/profitability assessments using benchmark comparisons. Through media-related exercises students are familiarized with the particularities of Controlling in media enterprises.
- b) Students know the areas of operation and success factors of Human Resource Management and Development in media enterprises. They are able to perform personnel requirement and staff analyses as well as initiate personnel recruitment processes and conduct job interviews. Furthermore, students are familiar with the instruments of personnel development and are aware of the specific challenges of international human resource management. In addition, they are also acquainted with the organization of personnel units and the use of personnel controlling as a management tool. Further, students are familiar with the ethical aspects of Human Resource Management.
- c) More and more media are competing for the attention of their recipients, and only those who are able to capture it can succeed on the media market. Students know the interrelations between production, design and marketing. They are able to analyze these interrelations and develop individual strategies for their "product". They have in-depth knowledge of the subject matter and the instruments of marketing as a market-oriented management tool for media enterprises. Special attention is paid to the instruments of the marketing-mix and students can evaluate the specific types of a marketing-mix in media enterprises. Students have knowledge of the various facets of essential public relations instruments.

3 Module Contents

- a) Controlling
 - Definition and Classification
 - Functions of Controlling
 - Controlling and Business Administration in Media Enterprises
 - Concepts and Systems of Controlling (integrated and multi-dimensional Controlling)
 - Cost Accounting as an Instrument of Controlling
 - Operative Planning und Budgeting (Finance Planning und Budget Planning in Media Enterprises)
 - Target Costing und Process Cost Accounting
 - Investment Controlling, Production Controlling
 - Key Indicators
 - Contrasting Controlling in Media Enterprises
 - Case Studies
- b) Human Resource Management
 - Definition of Terms and Categorization (HRM, HRD)
 - Strategic Human Resource Management in Media Enterprises
 - Applied Personnel Management (Personnel Planning, Personnel Recruitment, Personnel Placement, Personnel Cost Management, Personnel Management, Personnel Controlling)
 - Requirement Profiles for Employee and Management Positions in the Media Sector
 - Personnel Marketing
 - Characteristics and Requirements of International Human Resource Management
 - Human Resource Development (Career Planning and Promotion, Educational/Training Needs, Company Apprenticeships and Further Training Concepts and Trends)

- Controlling and Evaluation of Educational and Training Activities
- Performance Management (Target Agreements, Appraisal Systems, Bottom-Up Feedback, 360° Feedback, Performance Review)
- Instruments for Identifying Potential (Assessment, Self-Assessment, Management Audit)
- The Learning Organization: Knowledge Management
- c) Marketing/Public Relations
 - Scope and Functions
 - Marketing Planning
 - Marketing Dimensions in the Media Sector (Philosophy, Method, Resources)
 - Marketing Instruments
 - Marketing-Mix (Product, Price, Distribution and Communication Policies) in Media Enterprises
 - Selected Case Studies
 - Media Marketing and Branding Management
 - Corporate Communication and Public Relations

4 Participation Requirements

Formal: None

Content: The module builds upon "Media Economics".

5 Method of Examination

Written module exam for all three subjects (exam duration is 120 minutes).

6 Credit Points Requirement

Pass the module exam.

7 Weight of Grade for Final Score

Graded according to § 22 Para. 2 of the examination regulations (MPO).

8 Module Representative and Lecturer(s)

- a) Dr. Michael Sprenger-Menzel
- b) Prof. Dr. Christoph Schmidt (module representative)
- c) Petra Kohnen

9 Selected Literature

Further reading material will be shared at the beginning of the course:

a) Controlling

- Weber, J./Schäffer, U. (2008): Introduction to Controlling. Stuttgart: Schäffer-Poeschel.
- Kerzner, Harold (2009): Project Management A Systems Approach to Planning, Scheduling, and Controlling. 10th Edition. New Jersey: Wiley.
- b) Human Resource Management
 - Amstrong, M.(2012): Amstrong's Handbook of Human Resource Management Practice. 12th edition. London, GB: Kogan Page.
 - Appleby, R.C. (1994): Modern Business Administration. 6th edition. Harlow, GB: Pearson 1994.
 - Bratton, J./Gold, J. (2017): Human Resource Management. Theory and Practice. 6th Edition. London: Palgrave and Macmillan.
 - Gilmore, S./Williams, S.(2013): Human Resource Management. 2nd Edition, Oxford University Press.
 - Torringtion, D./Hall, L., Taylor, S./ Atkinson, C.(2011): Human Resource Management. 8th edition. Harlow, GB: Pearson.

c) Marketing/Public Relations

- Anderson, Chris (2007): The long tail. München: Hanser.
- Harlow (2009): Marketing management: Pearson/Prentice Hall.
- Katz, Helen (2010): THE MEDIA HANDBOOK. New York: Routledge.
- Kotler, Philip/Keller; Kevin L. (Hrsg.)(2007): Marketing Management. 12. Aufl.- Upper Saddle River NJ: Pearson Prentice Hall. Katz, Helen (2010): THE MEDIA HANDBOOK. New York: Routledge.
- Kotler, Philip/Keller; Kevin L. (Hrsg.)(2007): Marketing Management. 12. Aufl.- Upper Saddle River NJ: Pearson Prentice Hall.

ode		Workload	Credits	Semester		Frequency	Duration
	E2	120 h	4	2nd semester	Eve	ery summer semester	1 Semester
1	,	<u>e I (1 of x):</u> Media Project II – 36	0-Degree Video	Contact hoper week	ek	Independent study 75 h	Group size 15 Students
2/3 Learning outcome / competencies: Students can produce 360 degrees videos. They start developing an idea an						and compose a story or	ut of it.
5	None. T student	s work on their proj d of Examination nance record in the f	s can register fo ects during a blo	ock event, held in the r	mandat	nning of the respective so tory elective week. rk accompanied by docu	
j	Credit	Points Requirement Ful provision of a pe		rd.			
7	_	t of Grade for Fina he module is not gr					
3	Modul e Petra Ko	e Representative a	nd Lecturer				
)	Selecte	ed Literature reading material wi Boyd, Andrew/Ste	wart, Peter/Alex	ne beginning of the co ander, Ray (2008): Bro	adcast	Journalism. Amsterdam	(u.a.): Focal Pres

Ele	ctive I: Bi	g Data, Data J	ournalism	and Pi	rogrammir	ng			
Code		Workload	Credits	Se	mester		Frequency		Duration
	E2	120 h	4	2nd	semester	E	very summer semes	ter	1 Semester
1	Class Elective I (2	2 of v):			Contact hou per week		Independent study		Group size
		Data, Data Journalisr	n and Programi	ming	3 SWS / 45 l	h	75 h		15 Students
	important r its industria organization the practica events, peo providing fa behind the Module Co Inti Es Es Ca Bu Da	ats are aware that fole to understand the land production. These one are seeking to make the land pole, location and data and accurate fact various processes. Intents Intents Intents Intents Intential Data Journality Intential Programming ase Studies about Invalid Reusable and Eata Journalism Strate acts Practices for Data Pole 1 and	ne present and conceptual appake sense of, acugh data in reates, editors cant checking. Base ournalism and I sm Skills g Skills for Journestigative Resestigative Resestigative Resestig for Newsrooks	potential proaches, ct upon, a I time and n make inf sic progra Programm nalists earches	applications of distinct yet inte and derive valua d extracting info formation more mming skills co	f big errela e fro orma e acc ompl	data for journalism ated, show "how jou om big data." The fo ation based on requi cessible, simplifying t	ors produrnalistics of the course of the cou	ofessional logic and sets and news media of the seminar is on categories, such as search process and
4	Participation The elective	on Requirements es students can regis	ter for are anno	ounced at				ter. Th	ne students work
5	Method of	ojects during a block f Examination e performance in the n.	·		•			by do	cumentation or a
6	Credit Poir Successful p	nts Requirement provision of a perform							
7	_	Grade for Final Sco module is not graded							
8		epresentative and							
9	Additional	nz, Petra Kohnen (m I Information	•	tative)					
	Further refe	erences will be annou	unced in class.						

Code		Workload	Credits	Se	emester	Frequency	Du	ıration
	E2	120 h	4	2nd	semester	Every summer semes	ter 1 S	emester
1	Class Elective I (3	3 of x):			Contact hours	Independent study	Group	size
	Here: Tech	nology Lab			3 SWS / 45 h	75 h	15 Stu	dents
	journalism of journalism s thinking as journalism i	or coding. They are start-ups or fact-che well as creativity te n an increasingly dig	encouraged to cking and verifi chniques, the co	apply coication to	reative ideas in t ols. Focusing on	fields of media technol he contexts of journal practical work and wi sity and inspire student	lism, such as th the help of	developin innovativ
4	The elective	on Requirements is students can regis ojects during a block				of the respective semes	ter. The stude	ents work
5	Method of	Examination e performance in the				ed work accompanied l	oy documenta	ation or a
	Credit Poir	nts Requirement						
6		provision of a perfor	mance record.					
	Successful p Weight of	provision of a perfor Grade for Final So module is not grade	ore					
7	Successful p Weight of None, the n	Grade for Final Sc	ore d.					
6 7 8	Successful p Weight of None, the n Module Re	Grade for Final Sc nodule is not graded epresentative and en (module representation)	ore d. Lecturer	s Giefer				

Cod	le	Workload	Credits	Se	emester	Frequency	Duration		
	А3	120 h	4	3rd	semester	Every winter semester	1 Semester		
1	Classes Elective I	I (1 of x):			Contact hou per week	study	Group size 15 Students		
	Here: Me Robot Us	edia Project II/III – No se	ew Journalism, A	Al and	3 SWS / 45 h	75 h			
3	Learning outcomes / competencies / Module Contents The students have advanced knowledge of the tasks of new journalism that are made possible by AI. They know which AI applications are playing a role in augmenting the journalistic process, and which are actually replacing journalists. The students don't only have an insight into how AI technology is currently being used and the advantages it brings to the newsroom but they also are able to use robotic reporters as assistants to help them keep up with the ever-expanding scale of global power modia.								
	scale of g	lobal news media.		boticicp	Orters as assistan	ts to neip them keep up w	rith the ever-expandir		
4	Participa	tion Requirement	s						
4	Participa The electi	tion Requirement ves students can re	s gister for are an	nounced	at the beginning	of the respective semest			
•	Participa The electi on their n	tion Requirement ves students can re nedia projects durin	s gister for are an	nounced	at the beginning	of the respective semest	<u> </u>		
•	Participa The electi on their n Method	tion Requirement ves students can re- nedia projects durin of Examination he performance in	s gister for are an g a block event,	nounced , held in t	at the beginning he mandatory el	of the respective semest	er. The students worl		
5	Participa The electi on their n Method Proof of t presentat	tion Requirement ves students can re- nedia projects durin of Examination he performance in	s gister for are an g a block event, the form of a pr	nounced , held in t	at the beginning he mandatory el	of the respective semest ective week.	er. The students work		
5	Participa The electi on their n Method Proof of t presentat Credit Po	tion Requirement ves students can re- nedia projects durin of Examination he performance in ion.	s gister for are an g a block event, the form of a pr	nounced , held in t	at the beginning he mandatory el	of the respective semest ective week.	er. The students worl		
5	Participa The electi on their n Method Proof of t presentat Credit Pc Successfu	tion Requirement ves students can re- nedia projects durin of Examination he performance in- ion. bints Requirement	s gister for are an g a block event, the form of a pr formance record	nounced , held in t	at the beginning he mandatory el	of the respective semest ective week.	er. The students worl		
5 6 7	Participa The election their non the non their non their non the non their non their non the non their non their non their non	tion Requirement ves students can re- nedia projects durin of Examination he performance in- ion. bints Requirement al provision of a per of Grade for Final e module is not grade	s gister for are an g a block event, the form of a pr formance record Score	nounced , held in t	at the beginning he mandatory el	of the respective semest ective week.	er. The students wor		
5 6 7	Participa The election their not the not their not the not the not their not the not the not the not their not the not the not their not	tion Requirement ves students can re- nedia projects durin of Examination he performance in rion. bints Requirement al provision of a per of Grade for Final e module is not grace Representative an	sgister for are anga block event, the form of a proformance record Score bled.	nounced , held in t oduct or d.	at the beginning he mandatory el application-orier	of the respective semest ective week.	er. The students wor		
5 6 7 8	Participa The election their not the not their not the not their not the not their not the not the not the not their not the not the not	tion Requirement ves students can re- nedia projects durin of Examination he performance in- ion. bints Requirement al provision of a per of Grade for Final e module is not grade	sgister for are anga block event, the form of a proformance record Score bled.	nounced , held in t oduct or d.	at the beginning he mandatory el application-orier	of the respective semest ective week.	er. The students wor		

Code		Workload	Credits	ommunication Semester	T	Frequency	Duration
-	A3	120 h	4	3rd semester		winter semester	1 Semester
4		12011	4				
1	Class			Contact hours p	er week	Independent study	Group size
	Elective II (2	2 of x):				75 h	
	Here: Envir	onmental and Risk C	ommunication	3 SWS / 45	5 h	7511	20 Students
2	The studer advanced promunication well as deal audience all and particition journalistic sustainable	practical media know bated and analyse the al with the individual and dealing with inter ipation processes re competences with i	to the basics of the field the perception, the perception, the land and external and external sulting from elegard to develouition, the studied in the studi	f national and internated of risk and environme evaluation and the rese communication offal multipliers. Furthermoenvironmental and risk oping future topics in the state of t	nental con resulting a ers. They ore, they fa c commur the contex	nmunication. They ttitudes towards er are familiar with a amiliarize themselven ication. The count of global enviror	discuss how risks are nvironmental risks as ddressing the target as with the education se aims to promote amental changes and
3	 C In A M Ex In 	troduction to Science oncepts and Tools of troduction to Concept of Sustainabilities of Target Audies of Target Audies Effect Studies For Expectations Towards dividual and Group esearch Techniques in troduction of the search Techniques in the sea	f Environmenta pts of Sustainal lity Communica liences and For Related to Envir the Representa Exercises Relate n Environmenta	bility Research ation mulation of Communic onment, Climate Chan- ation of Risks in the Me ad to the Situation Befo al Communication	ge and Cri dia re, in and	sis Communication After a Crisis	
4			istainability and	l Climate Change Topic	s in the M	edia	
4	The elective			ounced at the beginnin neld in the mandatory e			The students work
5			e form of a prod	duct or application-orie	nted work	accompanied by d	ocumentation or a
6		nts Requirement					
	Successful	provision of a perfor	mance record.				
7	_	Grade for Final Sc					
		module is not graded					
8		epresentative and	Lecturer(s)				
	Jan Berndor Selected L						
9	A CCC BG BG CCC CCC CCC CCC CCC CCC CCC CC	bbati, Maurizio (201 ommunication. Chan auer, Martin W.; Buc etween News and Pu odker, Henrik; Never arson, Rachel (2002)	n: Springer. schi, Massimian ublic Relations. la, Irene (eds.) (: Silent Spring. e (ed.) (2010): l	ating the environment to o (eds.) (2007): Journal New York and Oxon: To (2013): Environmental Journal Boston and New York: Routledge Handbook o	ism, Scieno aylor & Fra Iournalism Mariner B	ce and Society. Sciencis Group. London and Newooks.	ence Communication York: Routledge.

Module Representative and Lecturer

Prof. Dr. Christoph Schmidt

reader for the participants.

Selected Literature

8

9

Elective II: Research Project e.g. Media in Conflict, Digital Newsroom, International Journalistic Standards Code Workload Credits Semester Frequency Duration А3 120 h 4 2nd/3rd semester 2 Semester Every summer semester 1 Classes **Contact hours** Independent **Group size** per week study Elective II (3 of x): 10 Students 3 SWS / 45 h 75 h Here: Research Project e.g. Media in Conflict, Digital Newsroom, International Journalistic Standards 2/ **Learning outcomes / competencies / Module Contents** During a pre-seminar in the summer semester students are to develop the theoretical framework, research focus and 3 research questions for the project, and further devise a corresponding methodological approach. Individual data collection, processing and evaluation should take place during the lecture-free period after the summer semester. The students' findings are then to be presented for joint discussions during project week in October. Based on these presentations further steps for the research project will be determined. 4 **Participation Requirements** Students taking part in the research project are expected to delve into the topic in-depth and collect empirical data with their own individual research focus. 5 Method of Examination Performance will to be assessed based on the ability to analyze a current topic, research and present the study results. 6 **Credit Points Requirement** Successful provision of a performance record. 7 Weight of Grade for Final Score None, the module is not graded.

Literature will be provided at the beginning of the course. Particularly relevant further reading will be compiled in a

Ma	nageme	nt Technique	es					
Code)	Workload	Credits		Semester		Frequency	Duration
	B3 240 h 8		3rd semester		Every summer semester		r 1 Semester	
1	Classes a) Semin	ar: Editorial Manac	rement		Contact hour per week	S	Independent study	Group size
	-	nar: Project Manag			2 SWS / 30 h			30 Students
	c) Semin	ar: Media Planning	J		2 SWS / 30 h		150 h	
					2 SWS / 30 h			

2 Learning outcomes / competencies

From an organizational point of view, editorial and project management competencies along with profound knowledge of media planning and consumer research are an integral part of demanding professional and managerial positions within media enterprises.

- a) Students are enabled to take on strategic and operative managerial tasks in the media and communication field. They have in-depth knowledge of the theoretical, empirical and practical principles of editorial management. They are sensitized to the interrelations between editorial organization, journalistic quality and economic conditions, and know how editorial structures can contribute to ensuring and improving quality. They, further, possess profound knowledge of managing media organizations or media units and are familiar with factors for success in media organizations. Students understand leadership as a process of social influence and are able to characterize and apply alternative leadership styles. Furthermore, they are able to independently find information on current issues of editorial management in newsrooms.
- Students know the characteristic features of project management in media enterprises and are equipped with the competence to purposefully apply, analyze and evaluate project management methods and tools. Taking into consideration factors that influence a project's structure, students are aware of the exogenous and behavioral aspects of a project team and can adequately participate in project work.
- c) Students have in-depth knowledge of media planning and are able to carry out media research projects independently. They can analyze media research data and draw the necessary conclusions. Furthermore, they can plan and commission marketing campaigns.

3 Module Contents

- a) Editorial Management
 - Instruments and Methods of Editorial Management
 - Editorial Systems and Organization
 - Editorial Marketing
 - Quality Management in the Newsroom
 - Journalistic Quality and Economic Pressures
 - Change Management
 - Communicating with Groups (including Running and Facilitating Meetings)
 - Leadership Theories
 - Leadership Styles, Methods and Techniques
 - Conflict Management Strategies

b) Project Management

- Introduction
- Managing Media Projects (Target Development and Definition, Project Organization, Decision-Making Hierarchy, Project Phases, Schedule Management, Opportunity-and Risk Analysis)
- Developing Project Contracts and Objectives (Client Specifications and Guidelines)
- Instruments/Methods of Project Planning (Project Structure, Project Environment Analysis, Network Scheduling Techniques, Milestone Analysis, Project Handbook)
- Motivating Project Teams (Models and Scope of Influence)
- Success and Failure Factors of Project Management
- Project Controlling (Cost Management, Quality Management, Reporting and Documentation of Projects)
- Managing International Project Teams (Role of Cultural Differences)
- MS-Project Software Tool to Support Project Work
- Case Studies Media Projects

c) Media Planning

Media-Analysis

Planning Media Campagnes Program Contents and Advertisement Placement Demands of the Advertising Industry for Market Research and Evaluation Departments Methods of Empirical Market and Media Research Quantitative Approach (Representative Studies, Peoplemeter, Customer Surveys, Online-Surveys etc.) Quantitative Methods (In-depth Interviews, Focus Groups, Delphi-Method/ Expert Survey, Usability-Studies) Applying Methodic Approaches for National and International Market and Media Research Case Studies 4 **Participation Requirements** None 5 Method of Examination Written module exam for all three subjects (exam duration is 120 minutes). 6 **Credit Points Requirement** Pass the module exam. 7 Weight of Grade for Final Score Graded according to § 22 Para. 2 of the examination regulations (MPO). Module Representative and Lecturer(s) 8 Prof. Dr. Christoph Schmidt (module representative) Petra Kohnen b) c) Barbara Cholewa **Selected Literature** 9 Further reading material will be shared at the beginning of the course: **Editorial Management** Carnall, Colin (2010): Managing Change in Organizations. 5th Edition. Prentice Hall. Harlow, 2007. Giles, Robert H. (1991): Newsroom Management. A Guide to History and Practice. Media Management Books. Detroit. Hembrick, Donald C./Fredrickson, James W.(2001): Are you sure you have a strategy? Academy of Management Executive. 15. No. 4. Küng, Lucy (2011): Strategic Management in the Media - From Theory to Practice. SAGE. London. Sylvie, George/Wicks, Jan et al. (2008): Media Management - A Casebook Approach. 4th Edition. Routledge. New York. Project Management PMI (Hrsg.) (2002): Project Management. Body of Knowledge. A Guide to Project Management. B & T, 2004. Richman, Larry: Project management step-by-step. New York (u. a.): AMACOM. Media Planning Frey, L. R./Botan, C. H./Kreps, G. L. (2005): Investigating communication. An introduction to research methods. 3rd Ed. – Boston (u. a.): Allyn & Bacon.

Katz, H. (2016): The media handbook. A complete guide to advertising media selection, planning, research,

Preiss, R. W. (Editor)(2007): Mass media effects research. Advances through media-analysis. Mahwah, N.J.:

and buying. – 6th Ed – Mahwah, N.J.: Routledge.

Erlbaum, 2007

The progress of the project is supported by regular consultations.

1	C3		Credits	Semester	Frequency	Duration
1	-	180	6	3rd semester	Every winter semester	1 Semester
	Classes		Contact	hours per week	Independent study	Group size
	Digital P	roject Work	2	SWS / 30 h	150 h	30 Students
2	Learning	outcomes / com	petencies	I		<u> </u>
	selected journalisti programn	ournalistic tasks re- c competences to ning skills, they kn	ady for publication potential emp	on both for the net and loyers in the form of	tudents are able to edit and prod in any media genre. They can o a comprehensive work samp ogs or apps for journalistic wor	demonstrate adequat le. With the acquire
3	Module	Contents ct work consists o	f two componer	ate:		
			•			
					n of journalistic content with ir 6 of the overall grade).	inovative technologi
					erence to the practical part (m 30% of the overall grade).	arketing or - busine
4	Participa	tion Requiremer	its			
	Formal:					
	Content:		ge acquired in t	he course of the progr	am and corresponding journalis	stic skills.
5		of Examination				
		exam in the form		ζ		
6		oints Requiremer	nt			
		nodule exam.	1.6			
7	_	of Grade for Fina			(NADO)	
				amination regulations	(IVIPU).	
8	Petra Koh	Representative a	na Lecturer			

mpirica	Methods II						
ode	Workload	Credits	Sem	ester	Freque	ency	Duration
D3	180 h	6	3rd se	mester	Every winter	semester	1 Semester
Classe	es	<u> </u>	(Contact ho	urs per week	Independent	Group siz
a) <u>Le</u> c	ture: Advanced Empi	rical Methods		2 SW	S / 30 h	study	30 Studen
b) Sei	minar: Research Pract	ice		1 SW	'S / 15 h	180 h	
	ninar: Research Evalu		ntation		S / 15 h		
a) In the They resear grap under b) and appl	ing outcomes / comme field of empirical manager also have advanced earth or audience resembles as well as to critical manager and the comment of the comment	nethods, student knowledge of st earch. Furthermotically analyze of em to independ deepened their advanced quar	tatistical and ore, they ha data. The in ently plan a knowledge stitative met	alysis methon we the come terlocking conditions out of quantitations and hearth of the conditions are the conditio	ds, for example petence to anal of theoretical kr tempirical surve tive methods of ave the ability to	in international co yze more comple nowledge and me ys. empirical social re process and deve	omparative ma x data, tables ethodical-analy esearch in prace elop more com
to pi	resent results, during						
	Descriptive Statisti Arithmetic Mean, Probability: Norma Inferential Statistic Multivariate Metho	Measures of Val al Distribution ar s: Hypothesis Te	riability: Rar nd Standard est, Significa	ge, Standar Normal Dis nce, Correla	d Deviation, Var tribution ation and Regres	riance, Validity, Re	
b) Res	earch Practice Exercises on Descr Probability Theory Formulation and V Application of Adv Quantitative Data	and Probability Perification of Hy Nanced Quantita	potheses autive Method	nd Multivari ds: e.g. Cou	ntry Comparativ		
•	earch Evaluation and Introduction to SP Analysis of Resear Creating Cross-Tal Evaluation and Pre Report (Managem	SS: Data Entry, I ch Questions bulations for the esentation of Em ent Summary, R	e Research C npirical Resu	uestions Its		esults of the Study	, Discussion)
	ipation Requiremer	its					
Forma Conte							
	od of Examination	acquired durin	g trie progra	3111			
	n module exam for al	I three subjects	(exam durat	ion is 120 r	minutes)		
	Points Requiremen		(cxarri dara	.1011 15 1201	milates).		
	ne module exam.	•					
	nt of Grade for Fina	l Score					
_	d according to § 22 P		amination re	egulations (I	MPO).		
	le Representative a			<u> </u>	,		
	c) Dr. Andreas Mühli						
Select	ed Literature						
Furthe	r reading (additional			-	-		
•	Babbie, E. (2016).	The practice of	social resea	ch (17th Ec	l). Belmont: Wad	dsworth.	
•	Babbie, E. (2016).	The practice of	social resea	ch (17th Ec	l). Belmont: Wad	dsworth.	

Cairo, A. (2016): The truthful art. Data, charts, and maps for communication (1st Ed.). Pearson. Creswell, J. W. (2018): Educational Research: Planning, Conducting, and Evaluating Quantitative and

Qualitative Research (6th Ed). Boston: Pearson.

- Flick, U. (2018): An introduction to qualitative research (6th Ed). Los Angeles: Sage.
- Keyton, J. (2014): Communication research: Asking Questions, Finding Answers (4th Ed). Boston (Mass.): McGraw Hill Higher Education.

- Lune, H.; Berg, B. L.; (2017): Qualitative research methods for the social sciences (9th Ed). Pearson.
- Rumsey, D. (2015): Statistics for dummies (3rd Ed). Hoboken, N.J.: Wiley.
- Salkind, Neil J. (2019): Statistics for people who (think they) hate statistics (7th Ed). Thousand Oaks: Sage.
- Salkind, N. J. (2017). Study Guide to Accompany Neil J. Salkind's Statistics for People Who (Think They) Hate Statistics. Thousand Oaks: Sage.

Applied Research Projects										
Cod	е	Workload	Credits	Semester	Frequency	Duration				
	E3	180	6	3rd semester	Every winter semester	1 Semester				
1	Classes		Conta	t hours per week	Independent study	Group size				
	a) Master Seminar			2 SWS / 30 h	120 h	30 Students				
	b) Method	dology Workshop		2 SWS / 30 h						

2 Learning outcomes / competencies

- a) The students get an opportunity to cement their formal and methodological knowledge as regards scientific work as well as exchange ideas and arguments on an academic basis. The core focus of the seminar is presenting one's individual master thesis project, including a relevant methodological and theoretical framework, combined with critical reflection along with fellow students. Among others, the seminar aims to offer scientific guidance for the students master theses, promote students' ability to work independently and guarantee the standard of academic quality in their works.
- b) The students get to know the entire process of empirical research. In addition to the discovery and exploitation context, they actively deal with the justification context. Through the use of different social science methods, the students get to know the data collection and evaluation process. The acquired experience in empirical methodology enables the students to assess the potential of the different methods. This enables them to select adequate empirical methods for future scientific projects.

3 Module Contents

- a) Master Seminar
 - Rules and Advanced Methods of Scientific Work
 - Individual Topic Classification and Selection for the Master Thesis
 - Preparation of Research Questions and Hypotheses
 - Developing an Individual Methodologically Appropriate Research Design
 - Identifying an AdequateTheoretical Framework
 - Structuring the Master Thesis and Formal Composition
 - Presentation of a Comprehensive Exposé and Reflection Based on Scientific Criteria
- b) Workshop Methodology
 - Selection of Qualitative and Quantitative Methods
 - Independent Topic Finding, Common Main Topic as a Basis
 - Formation of Research Teams, Formulation of Research Questions, Compilation of a List of Literature on the Main Topic, Selection of an Adequate Method and Application
 - Evaluation of Collected Data and Assessment of Different Methods
 - Written Documentation of the Results
 - Presentation in Plenary

4 Participation Requirements

Formal: None

Content: Knowledge acquired during the program and corresponding scientific competencies.

5 Method of Examination

Two-part performance record:

- a) comprehensive exposé and presentation
- b) written documentation of results and presentation

6 Credit Points Requirement

Successful provision of a performance record.

7 Weight of Grade for Final Score

None, the module is not graded.

8 Module Representative and Lecturer(s)

a) + b) Prof. Dr. Christoph Schmidt (module representative), Dr. Leon Tsvasman

9 Additional Information

Project progress is supported through consultation meetings.

Selected Literature

Additional literature will be shared at the beginning of the course:

a) Master Seminar:

- Bui, Yvonne N. (2009): How to write a Master's Thesis. Los Angeles et al.: SAGE Publications.
- Evans, David; Gruba, Paul (2002): How to Write a Better Thesis. 2nd Edition. Australia: Melbourne University Press

Updated: June 2020

b) Methodology Workshop:

- Babbie, E. (2016). The practice of social research (17th Ed). Belmont: Wadsworth.
- Creswell, J. W. (2018): Educational Research: Planning, Conducting, and Evaluating Quantitative and Qualitative Research (6th Ed). Boston: Pearson.
- Flick, U. (2018): An introduction to qualitative research (6th Ed). Los Angeles: Sage.
- Keyton, J. (2014): Communication research: Asking Questions, Finding Answers (4th Ed). Boston (Mass.): McGraw Hill Higher Education.
- Lune, H.; Berg, B. L.; (2017): Qualitative research methods for the social sciences (9th Ed). Pearson.

	е	Workload	Credits	Semester		Frequency		Duration		
A/B4		900 h	30	4th Semester		Every Semester		1 Semester		
	Classes		Contact hours per		Independent study		Group size			
	Colloquium, Supervision: Master Thesis and Colloquium		week 2 SWS / 30 h		870 h		Individual			
	Learnin	g outcomes / com	petencies							
	acquired the necessary subject-related expertise, methodological and systemic competencies required academ Master's level. They are able to structure, present and critically discuss complex topics within a given timeframe as we as (verbally) answer subject-related questions correctly and coherently. For details, see the Master's examination regulations §§ 14 ff. Module Contents Theoretical or empirical work and problem-solving using scientific methods Academic work and methodology along with the application of theoretical and analytical skills to given tasks Comprehensive result-oriented written elaborations									
	 Adequate usage of visualization techniques in texts Demonstrating subject-specific competencies when tackling assignments 									
	The master thesis must contain an abstract written in English summarizing the contents of the thesis.									
ļ	Participation Requirements Formal: Registration and admission for the dissertation in accordance with the examination regulations. Content: Knowledge and academic competencies acquired during the program.									
		d of Examination	'	'		1 3				
	Written	composition (maste		resentation/di	scussion of	results during t	the colloqui	um.		
		Points Requiremen	nt							
	1. Pass 2. Pass	s the master thesis. s the colloquium.								
j	1. Pass 2. Pass Weight	s the colloquium. of Grade for Fina								
; ,	1. Pass 2. Pass Weight Graded	of Grade for Fina according to § 22 F	Para. 2 of the e		gulations (I	MPO).				
5 7 3	1. Pass 2. Pass Weight Graded Module	s the colloquium. of Grade for Fina	Para. 2 of the eand Lecturer(s	i)	gulations (I	MPO).				

Independent study is encouraged and monitored through meetings with supervisors.